



UNIVERSITY GRANTS COMMISSION  
HUMAN RESOURCE DEVELOPMENT CENTRE  
**BHARATHIDASAN UNIVERSITY**

(Accredited with A+ Grade by NAAC in the 3<sup>rd</sup> Cycle)  
TIRUCHIRAPPALLI - 620 023, TAMIL NADU



**UGC-Sponsored Online Short Term Course in  
Quality Assurance & Enhancement in Higher Education**

**Certificate of Participation**



*This is to certify that*

**LAKSHMI BALAKRISHNAN**

Assistant Professor

Department of Humanities  
St. Francis de Sales College  
Bangalore, Karnataka

*(Affiliated to Bangalore University)*



*participated in the UGC-Sponsored Online  
Short Term Course in Quality Assurance & Enhancement in Higher Education  
from 10.03.2023 to 16.03.2023.*

**Dr. R. JEGANKUMAR**  
Professor & Head  
Dept. of Geography  
Coordinator

**Dr. S. SENTHILNATHAN**  
Director (FAC)

**Dr. L. GANESAN**  
Registrar i/c

